

COVID-19 : PART 2

UHL Trust Board 6.5.21 – paper F

WAITING LIST

# WHAT OUR PATIENTS WANT

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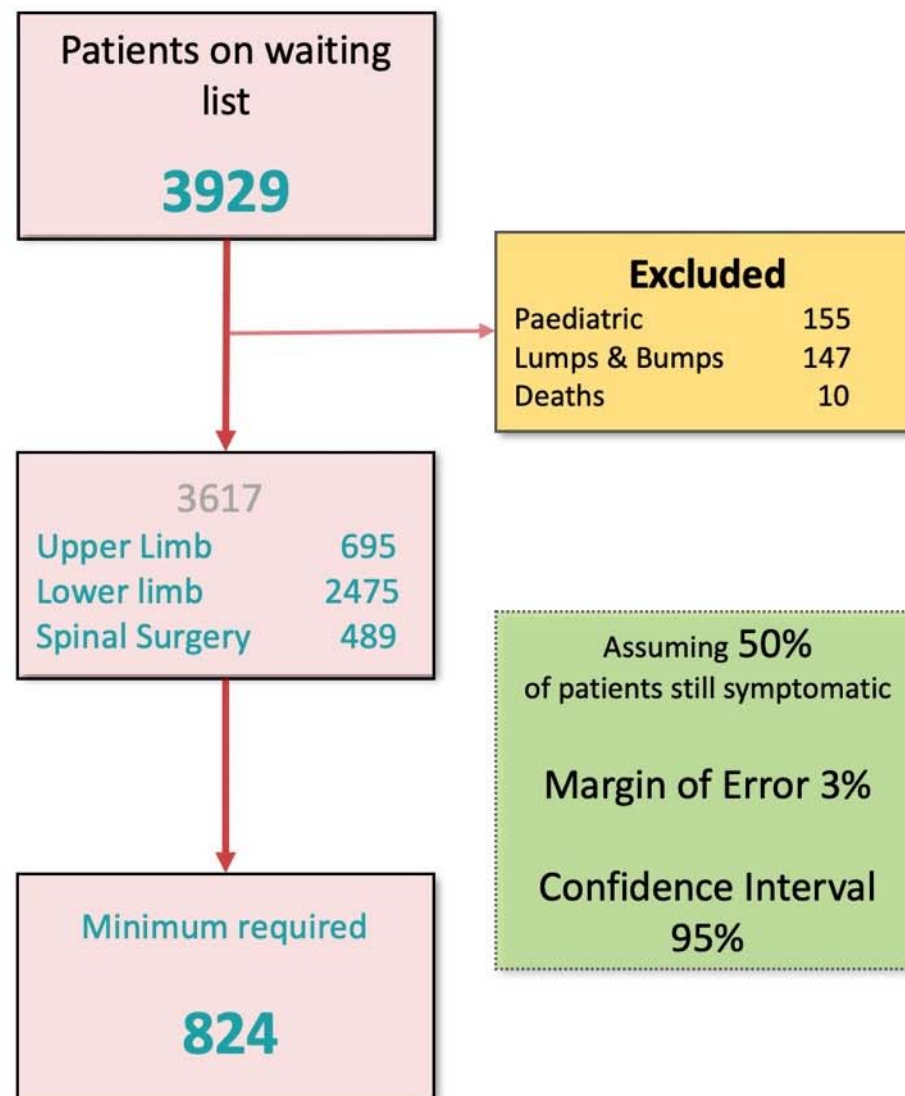
Elaine James, Chris Bunce, Sarah Caswell, Herjit Heer, Karim Mustakim, Judy Jones

For MSS



## SAMPLE SIZE

- Survey patients
  - Elective Orthopaedic waiting list
  - Start of Covid-19
- Sample size **824**
- Questionnaires **1,030**
  - 60% response rate





# HOW HAS DELAYED SURGERY DUE TO COVID-19 AFFECTED OUR PATIENTS?

1

## WHICH PATIENTS DID WE SURVEY?



2

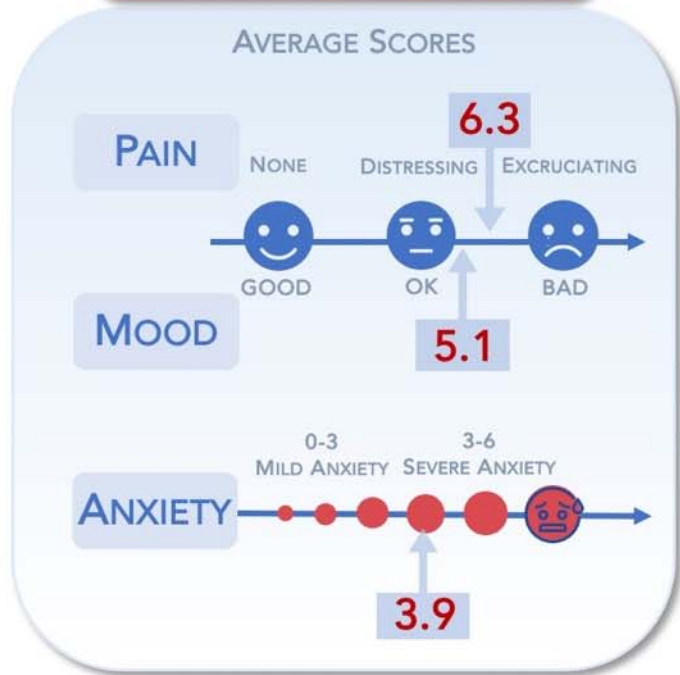
## WHAT ARE YOUR THOUGHTS ABOUT SURGERY?



# HOW HAS DELAYED SURGERY DUE TO COVID-19 AFFECTED OUR PATIENTS?



## 3 HOW ARE YOU DOING OVERALL?



## 4 HOW ARE YOU FEELING?

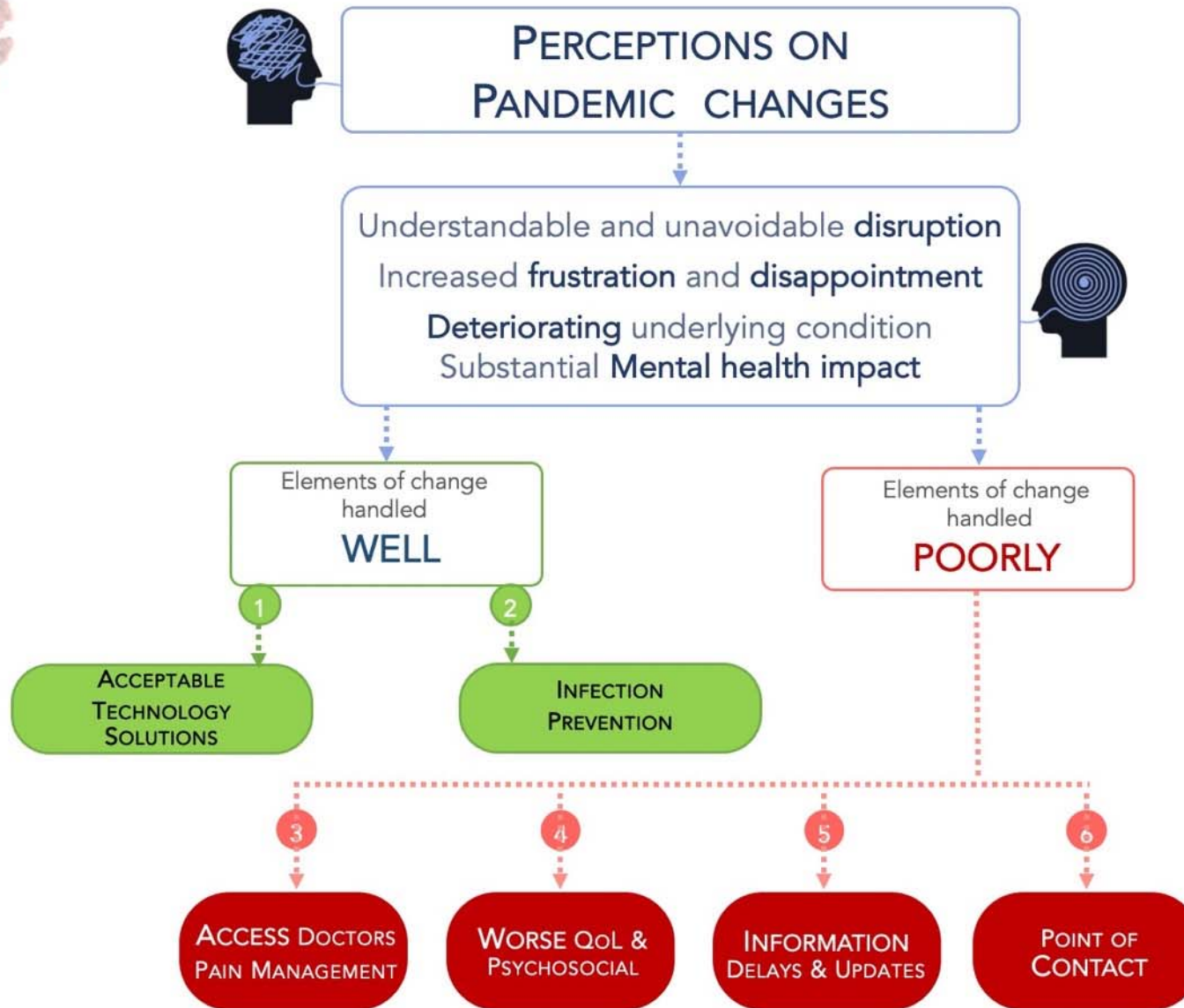






## PATIENT PERCEPTIONS QUALITATIVE ANALYSIS

- Analysis of participants' survey responses
  - Perceptions of changes made by Trust
  - Perceived impact of procedure **Delays**
    - Patient views on changes needing improvement
- **Normalisation Process Theory**
  - **Collective action**
    - Qualitative analysis explored how changes were enacted
    - What patients wanted to help them manage
    - What they thought had been handled well
  - **Reflexive monitoring**
    - Effects were appraised
    - Key Factors & Experiences





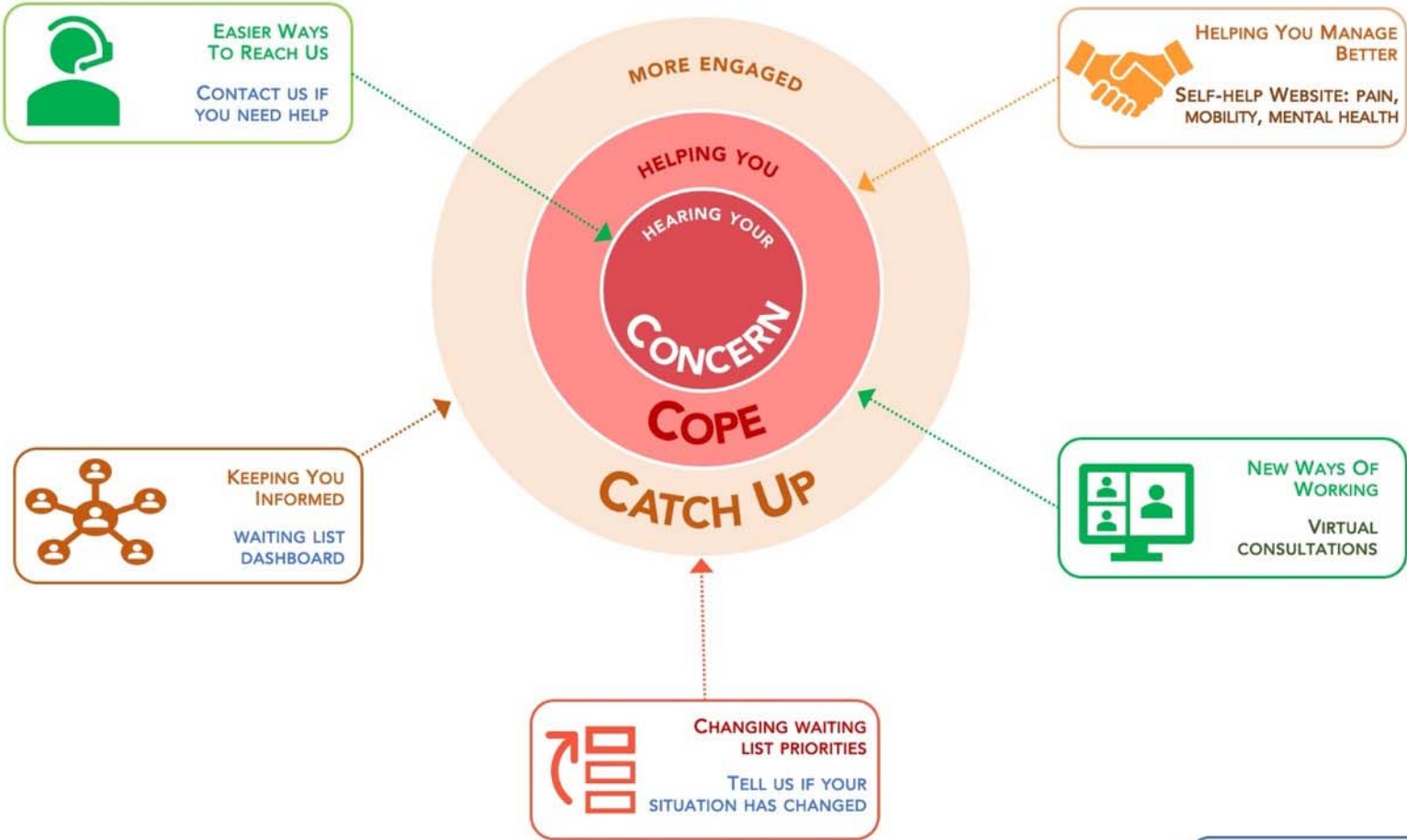
## OPERATIONALISING KEY THEMES

HEARING YOUR CONCERNS			
THEME	OBSERVATIONS	ACTIONS	ADDITIONAL RESOURCES REQUIRED
A point of contact	Patients want a clear point of contact to address queries	<p>Liaise with waiting list team and clinic letter dictation team to better highlight contact details for queries</p> <p>In clinic ensure this number is made available to patients</p>	<p>Waiting list team email mailbox resource to enable better handling of more patient calls</p> <p>Safety netting with minimal extra staffing resource need</p>
Health and safety (Covid-19 measures)	Now increasingly familiar measures (masks, fewer patients, distancing measures, hand gel)	<p>Remain up to date with Trust/NHSE guidance in our clinical settings</p> <p>Revisit patient-facing staff training from 1<sup>st</sup> wave</p>	<p>Ongoing PPE resource needs</p> <p>Ongoing training resources (staff, equipment, time)</p>



# 3 Cs

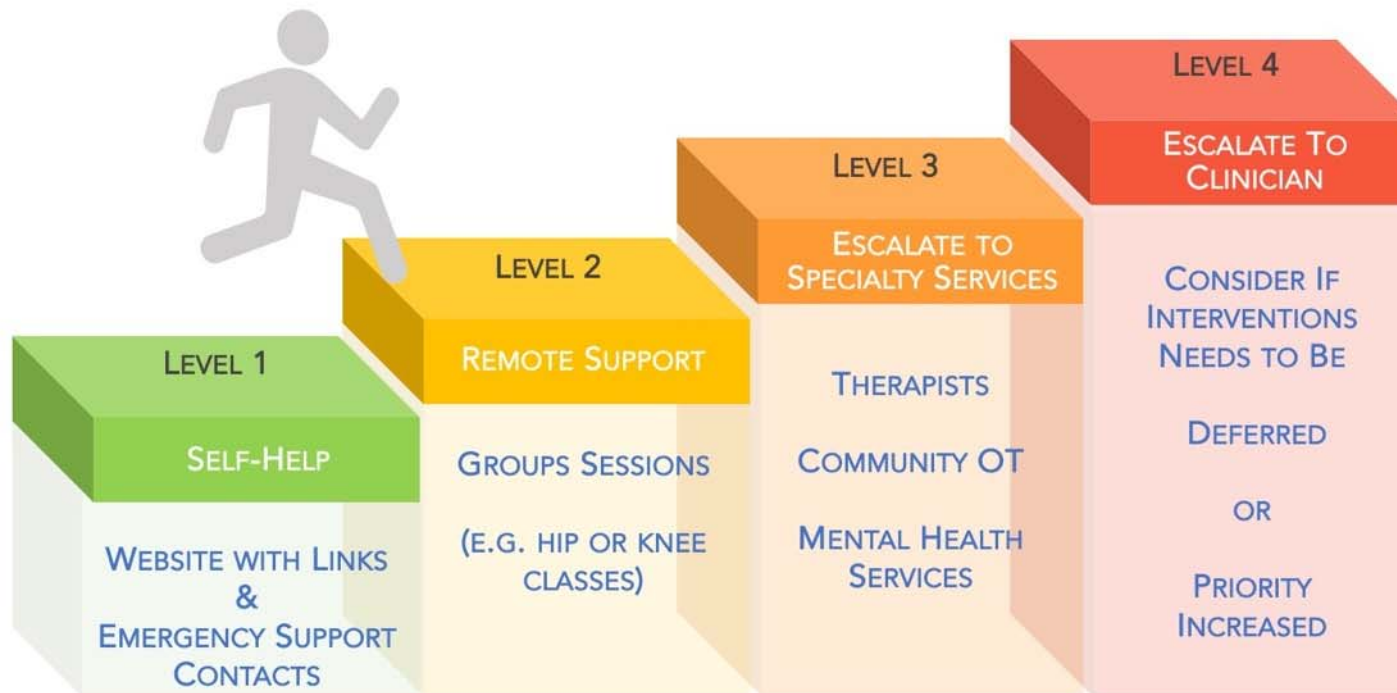
## LEICESTER ACTION PLAN

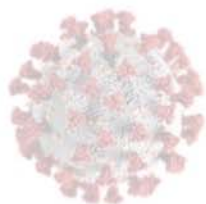






# LADDER OF INTERVENTIONS





## CATCH UP

Manpower  
Logistics  
Aftercare  
Training



	Impact	Theatres	Beds	Anaesthesia
a	Life Prolonging	Specialist	ICU	Special
b	ADL- Will worsen	Clean Air	HDU	GA
c	ADL- stable	Normal	Ward	Regional
d	Preference	Community	Day	Local
e	Uncertain	Ventilated Clean Room	Ambulatory	WALANT
f		Clean Room		





## QUESTIONS



Waiting List

**What our patients want**

Address **Concerns**

Help **Cope**

Informed **Catchup**



**University Hospitals of Leicester**  
NHS Trust

Improving care for patients on growing waiting lists for planned care:  
What can we learn from the experiences and expectations of patients in the COVID-19 pandemic?  
*Kunal Kulkarni, Rohi Shah, Maria Armaou, Paul Leighton, Jitendra Mangwani, Joseph Dias*

**AToMS**

ACADEMIC TEAM OF  
MUSCULOSKELETAL SURGERY





## What can we learn from the experiences and expectations of patients on growing waiting lists for planned care in the COVID-19 pandemic?

AToMS, UHL 2021

### **Aims**

COVID-19 has compounded a growing waiting list problem, with 4.5 million patients waiting for consultant-led elective care. Waiting list patient views are rarely considered in prioritisation. Our primary aim was to understand how patients on waiting lists required support by hearing their experiences, concerns, and expectations. The secondary aim was to capture objective changes in disability and coping mechanisms.

### **Patients and Methods**

A minimum representative sample of 824 patients was required for quantitative analysis to provide a 3% margin of error. Sampling was stratified by body region (upper/lower limb, spine) and duration on the waiting list. Questionnaires were sent to a random sample of elective orthopaedic waiting list patients with their planned intervention paused due to COVID-19. Analysed parameters included baseline health, change in physical/mental health status, challenges and coping strategies, preferences/concerns regarding treatment, objective quality of life status (EQ-5D, GAD-2). Qualitative analysis was performed via Normalisation Process Theory.

### **Results**

888 responded. Better health, pain, and mood scores were reported by upper limb patients. The longest waiters reported better health but poorer mood and anxiety scores. 82% had tried self-help measures to ease symptoms. 94% wished to proceed with their intervention. 21% were prepared to tolerate deferral. Qualitative analysis highlighted the overall patient mood to be represented by the terms 'understandable', 'frustrated', 'pain', 'disappointed', and 'not happy/depressed'. COVID-19 mandated health and safety measures and technology solutions were felt to be implemented well. However, patients struggled with access to doctors and pain management, quality of life (physical and psychosocial) deterioration, and delay updates.

## **Conclusion**

This is the largest study to hear the views of this 'hidden' cohort. Our findings are widely relevant to ensure provision of better ongoing support and communication, mostly within the constraints of current resources. In response, we developed a reproducible local action plan to address highlighted issues.

## **Clinical relevance**

1. This is the largest study to seek the experiences, concerns, and expectations of patients on waiting lists for planned interventions.
2. Primary patient concerns include difficulty coping with the physical and psychosocial aspects of the deterioration in quality of life caused by their symptoms, alongside challenges in contacting healthcare services and getting updates while they remain in limbo on a waiting list.

## **Action Plan**

With constrained resources, this study has enabled us to focus on a workable solution to the specific challenges that concern patients on waiting lists. Having highlighted the challenges we attempted to develop a pragmatic, resource undemanding, and rapidly reproducible local solution.

1. To operationalise tangible interventions to effect rapid change to waiting list patient care, we propose a simple, progressive ladder of interventions, with the ultimate aim at each stage to determine whether the intervention priority needs to be adjusted (i.e., deferred or expedited).
2. To ensure that the key themes highlighted by patients were addressed, we developed a structured local '**3C**' action plan. This is based upon a three-tiered approach to providing support, including better ways to
  - a. hear patients **Concerns**,
  - b. providing simple tools to help them **Cope**, and
  - c. improved two-way engagement to **Catch up** while they remain in 'limbo' on their waiting list, including through developing an elective waiting list dashboard.

This follows a similar model to other industries with consumer waiting (e.g., airline, customer service), and aims to strike a balance between keeping patients up to date with a realistic indicator of time (and therefore better able to plan their commitments around their intervention) and not providing false hope, notwithstanding the fact that waiting times understandably differ based upon individual clinical need.

To ensure actions were fed back to all participants, we developed an infographic. Patients were directed to view this on our new waiting list web site via text message.